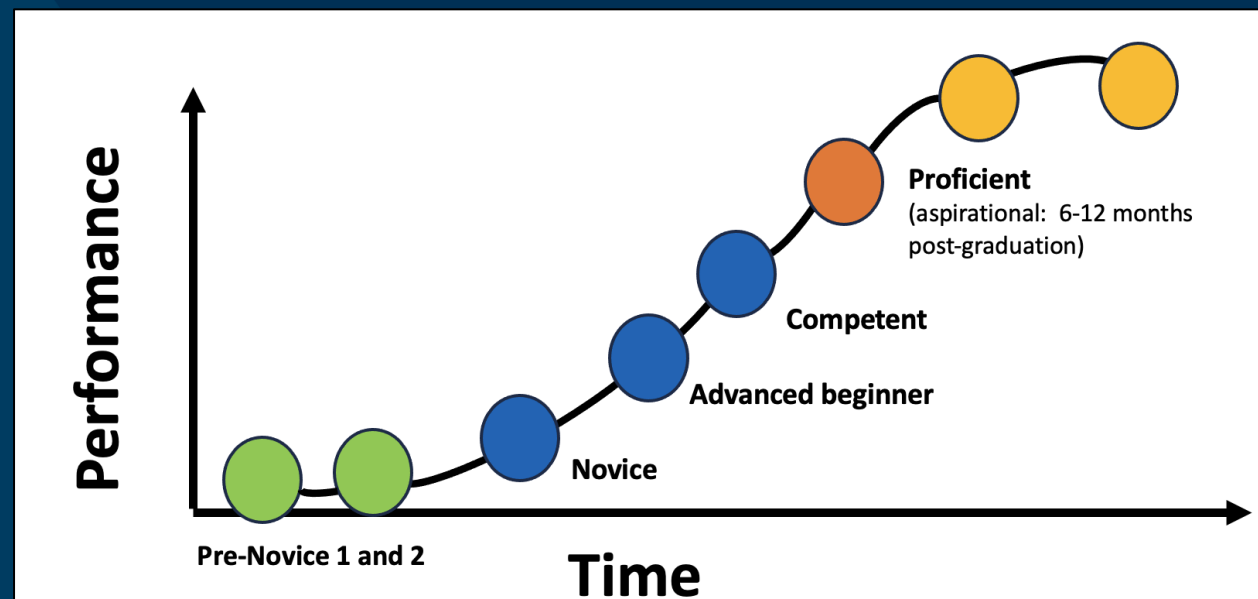




Clinical Performance Assessment for Students and House Officers



Dr. Emma K. Read
Chief Executive Officer, AAVMC
March 28, 2026

AAVMC
American Association of
Veterinary Medical Colleges

aavmc.org



The AAVMC CBVE[®] Model is copyrighted. The ITER is being validated in a multi-institution study at present.

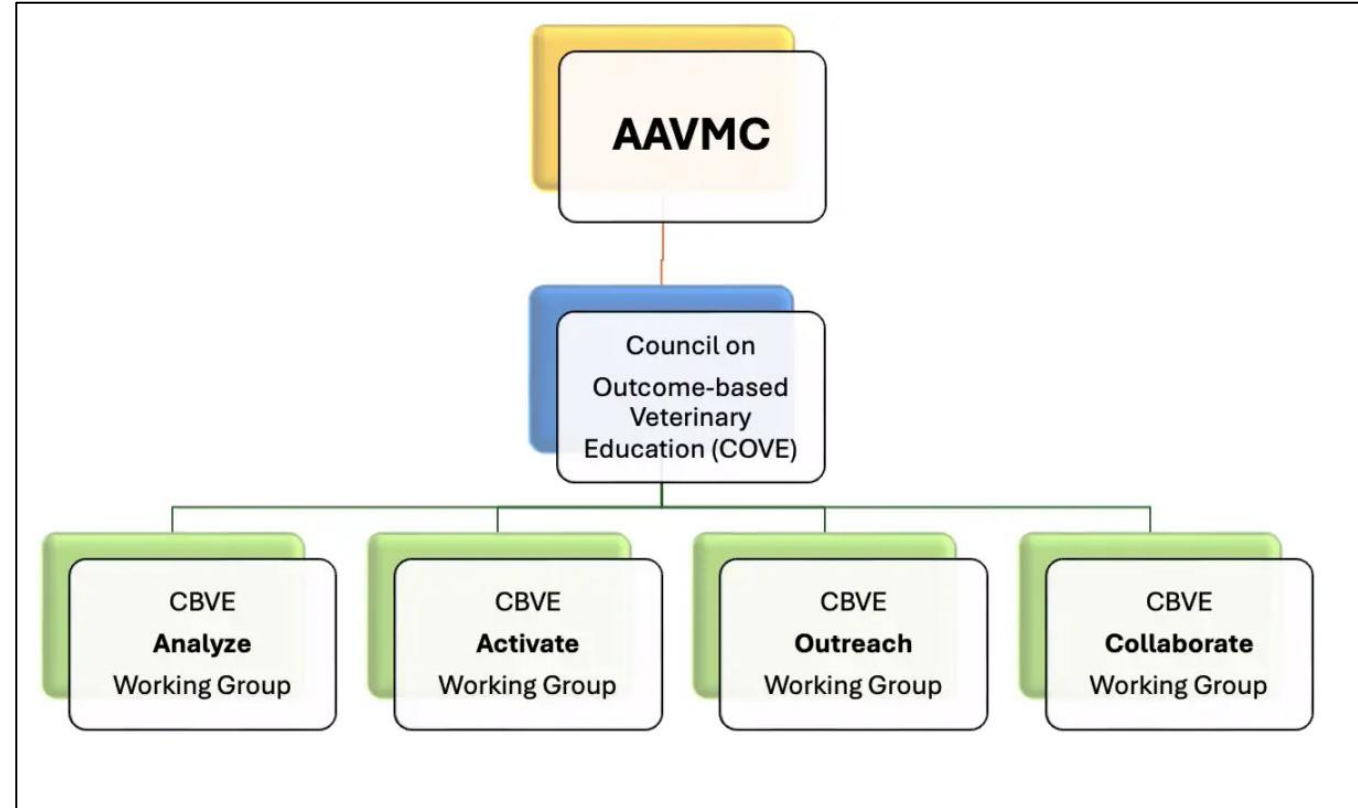
AAVMC 's COVE (Council on Outcomes-Based Veterinary Education) has also drafted specialty milestones for house officer assessment and will publish them after the (April) AAVMC Catalyze 2026 meeting.

OSU CVM's DVM Student ITER has been in use since 2020 and is validated/published. OSU CVM's Resident ITER was implemented in early 2025 – collected data from implementation is currently being drafted into a manuscript for publication.



Acknowledgement -

Council on Outcomes-Based Education



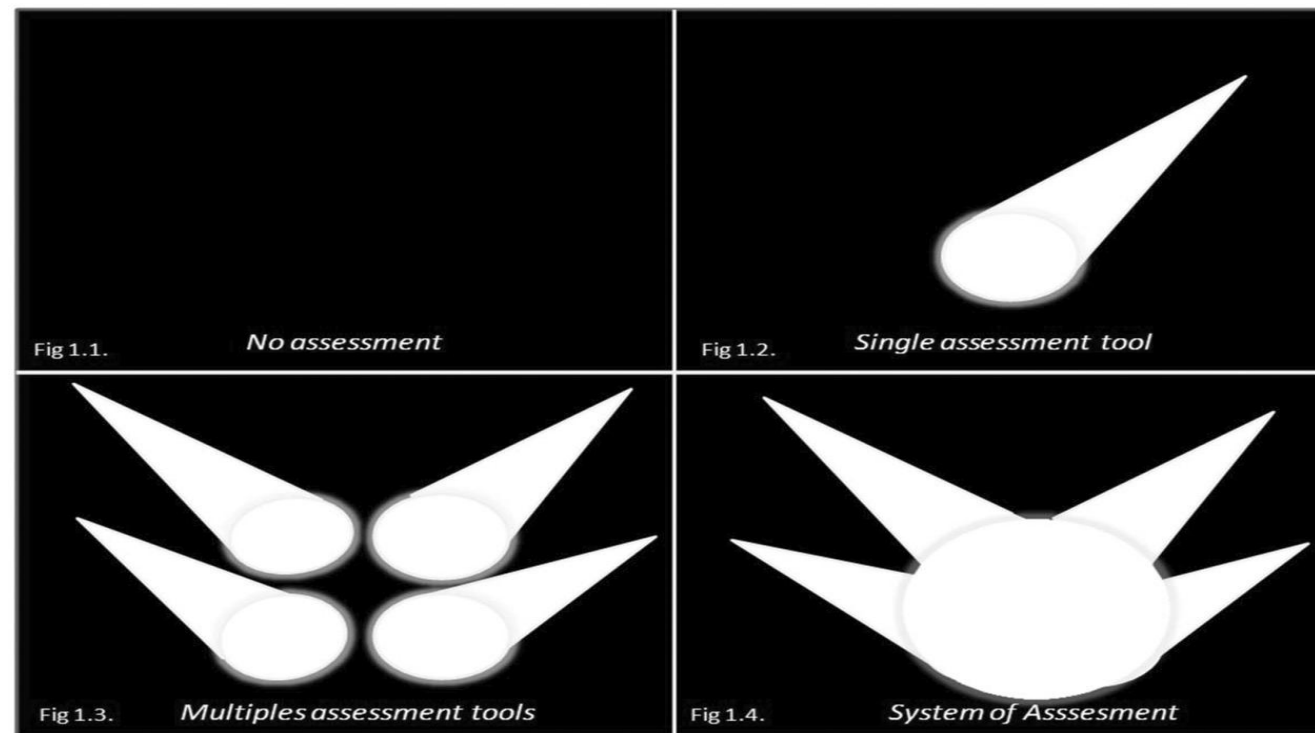
LEARNING OUTCOMES

Why are we here today?

1. Review key principles of assessment and the CBVE Model
2. Describe how CBVE can be operationalized in the academic teaching hospital (any type) to assess DVM students, interns and residents

Best practices for assessment

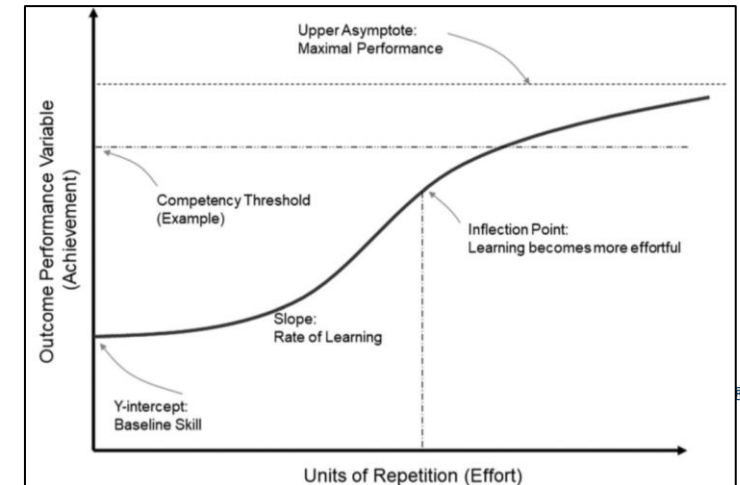
It is critical to develop a system of assessment

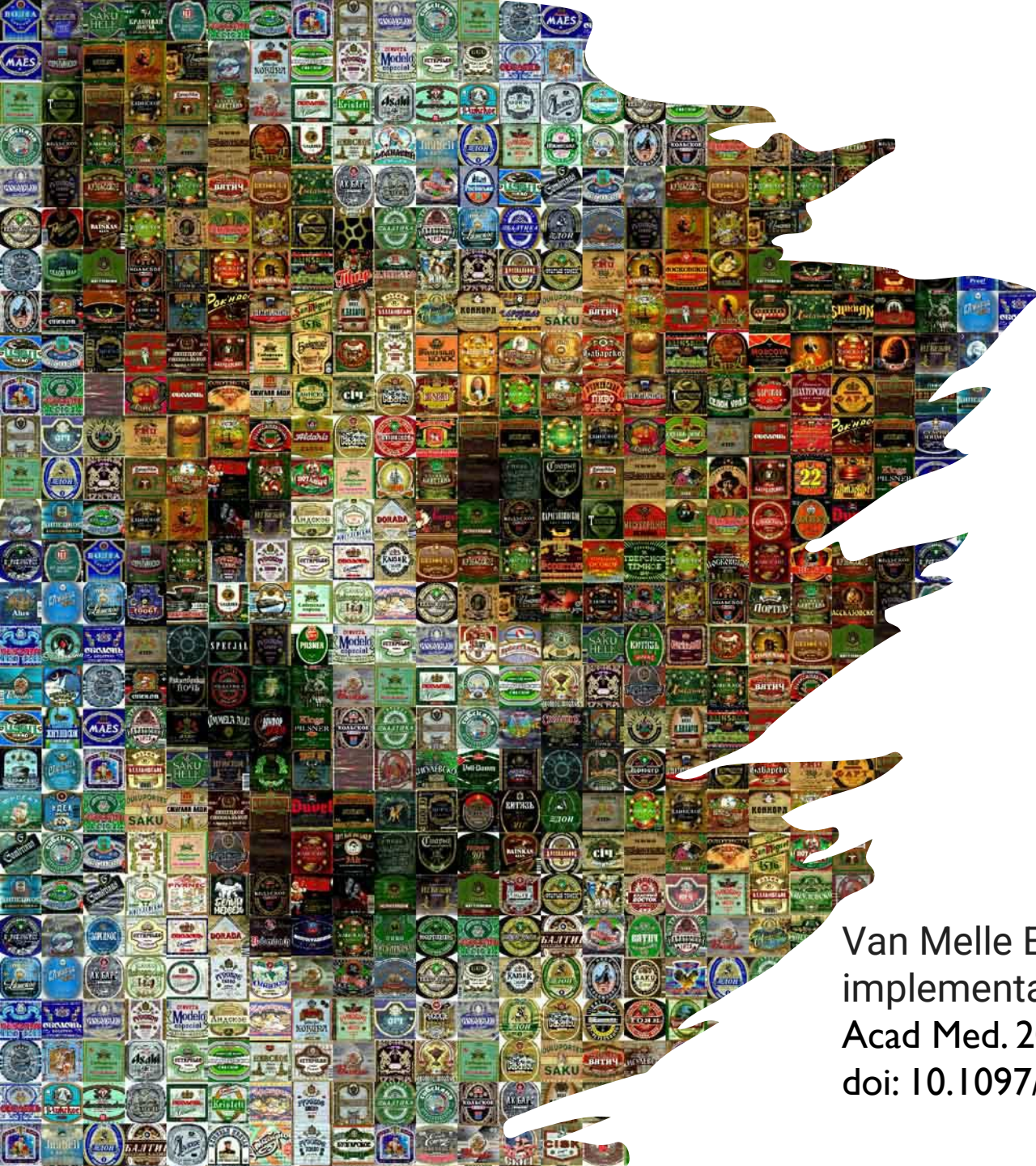


Norcini et al. 2018 Consensus framework for good assessment, Medical Teacher, 40:11, 1102-1109,
DOI: 10.1080/0142159X.2018.1500016

Longitudinal assessment is a must

- Multiple measures must be collected over time to properly document learner progression
- Can be done using a single assessment tool (E.g. ITER)
- *Ideally* you will see a learning curve BUT not necessarily...sometimes it is a flat line!





Programmatic assessment is the goal of competency-based educational programs

Van Melle E et al. 2019. A core components framework for evaluating implementation of competency-based medical education programs. Acad Med. 2019 Jul;94(7):1002-1009.
doi: 10.1097/ACM.0000000000002743.

Programmatic assessment is aspirational

- Ideally, need to collect **multiple** measures of a learner's progress using **multiple** tools across **multiple** time points
- Then use a progress committee to make decisions about learner progression

Examples from veterinary medicine:

Bok H, deJong L, O'Neill T, Maxey C, and KG Hecker. 2018. Validity evidence for programmatic assessment in competency-based education. *Perspectives in medical education* 7: 362-372. doi: 10.1007/s40037-018-0481-2.

Read et al. 2022. Longitudinal assessment of competency development at The Ohio State University using the competency-based veterinary education (CBVE) model. *Front Vet Sci* 24 (9): 1019305. doi: 10.3389/fvets.2022.1019305.



Summary: Longitudinal vs. Programmatic assessment

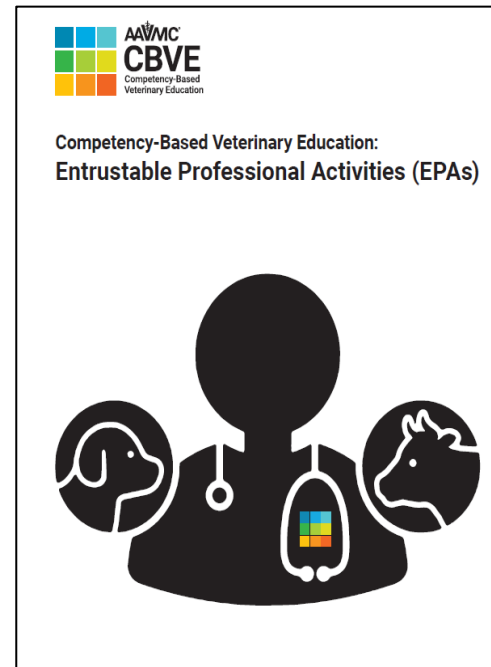
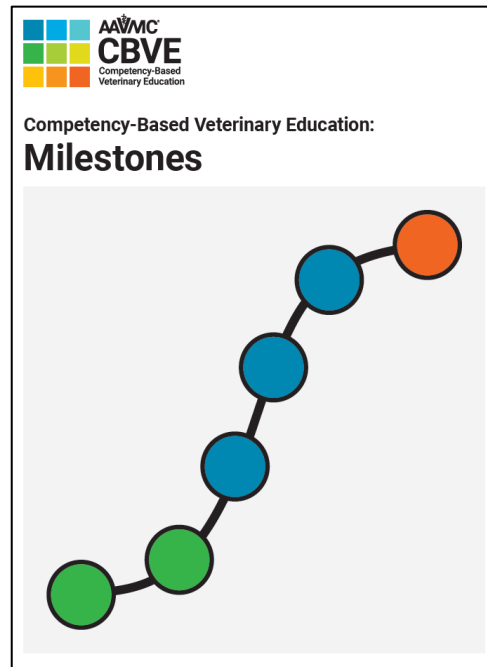
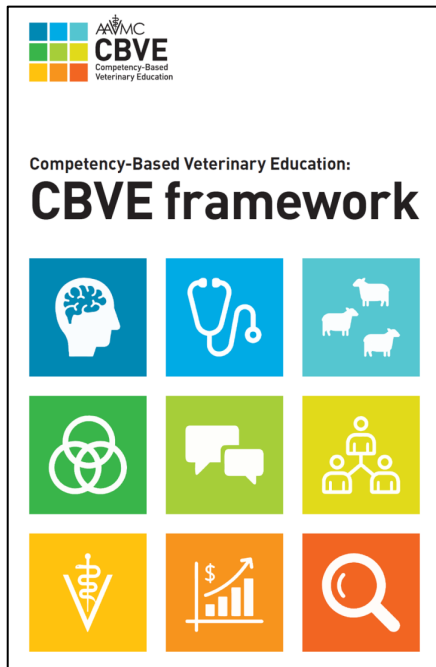
Assessment	Longitudinal	Programmatic
# Tools	Single or Multiple	Multiple
# Time points	Multiple	Multiple
Committee for making progress decisions?	No	Yes

Components of the CBVE[®] model

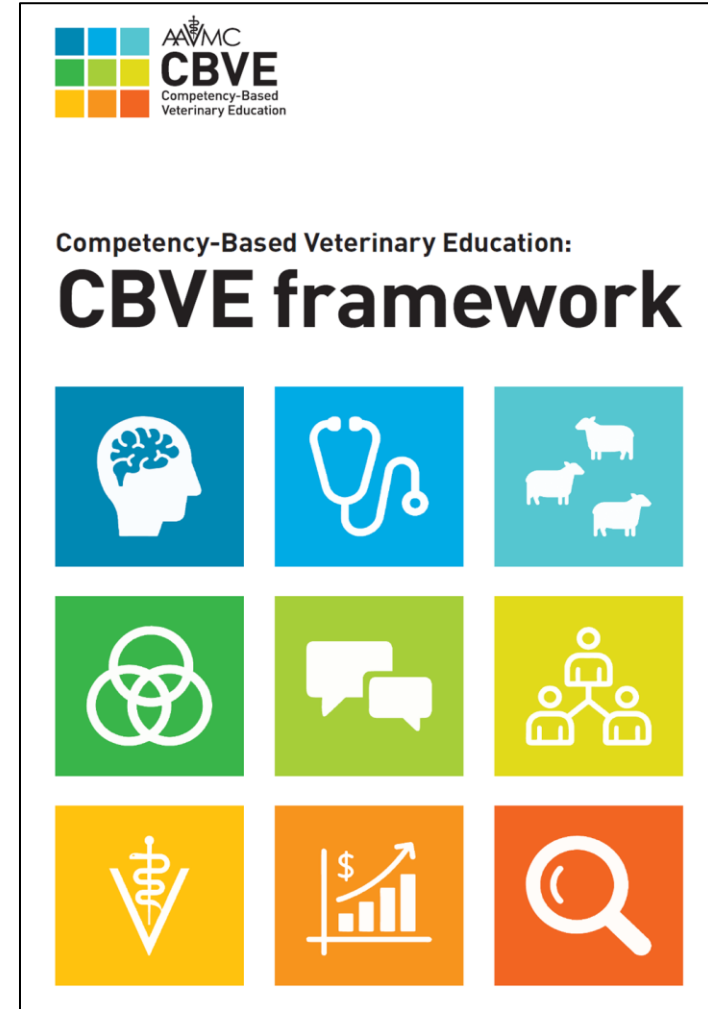
CBVE[®] Competency
Framework*

CBVE[®] Milestones*

CBVE[®] Entrustable
Professional Activities
(EPAs)



The competency framework



9 domains of competence

1		Clinical Reasoning and Decision-making
2		Individual Animal Care and Management
3		Animal Population Care and Management
4		Public Health
5		Communication
6		Collaboration
7		Professionalism and Professional Identity
8		Financial and Practice Management
9		Scholarship

	Clinical Reasoning and Decision-making
	Individual Animal Care and Management
	Animal Population Care and Management
	Public Health
	Communication
	Collaboration
	Professionalism and Professional Identity
	Financial and Practice Management
	Scholarship

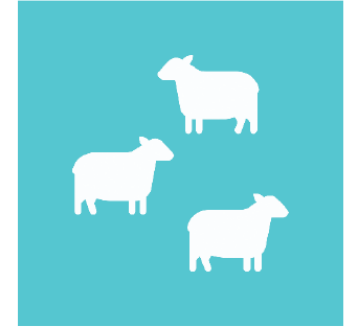
32 Competencies

- Belong across the 9 domains
- Describe the observable abilities of veterinary program graduates

	Clinical Reasoning and Decision-making
	Individual Animal Care and Management
	Animal Population Care and Management
	Public Health
	Communication
	Collaboration
	Professionalism and Professional Identity
	Financial and Practice Management
	Scholarship

 DOMAIN 1 Clinical Reasoning and Decision-making		
The graduate demonstrates critical thinking and problem solving to arrive at evidence-based decisions that consider animal and client needs, available resources, and social context.		
COMPETENCIES		ILLUSTRATIVE SUBCOMPETENCIES
1.1	Gathers and assimilates relevant information about animals	1. Collects history 2. Performs physical examination 3. Interprets diagnostic test results 4. Performs necropsy examination
1.2	Synthesizes and prioritizes problems to arrive at differential diagnoses	1. Identifies problems 2. Creates refined problem list 3. Prioritizes differential diagnoses
1.3	Creates and adjusts a diagnostic and/or treatment plan based on available evidence	1. Appraises available clinical information and acts accordingly despite uncertainty 2. Explains justification for plan 3. Re-evaluates animal or population in a timely manner to adjust plan 4. Uses critical thinking to determine appropriate action when unexpected outcomes occur (e.g., complications, changed diagnosis)
1.4	Incorporates animal welfare, client expectations, and economic considerations into the diagnostic or treatment plan	1. Considers disease in context of the whole animal and client 2. Presents a range of options to the client 3. Considers euthanasia as a management option when appropriate
1.5	Prioritizes situational urgency and allocates resources	1. Triage cases to address most urgent and important problems first 2. Recognizes emergent situation and directs action
1.6	Adapts knowledge to varied scenarios and contexts	1. Extrapolates knowledge to novel species or situations 2. Adjusts existing protocol or procedure when standard measures are unavailable
1.7	Recognizes limitations of knowledge, skills and resources and consults as needed	1. Identifies situations in which referral is warranted 2. Consults experts both within and outside the veterinary profession

How do you assess competencies in the clinic?

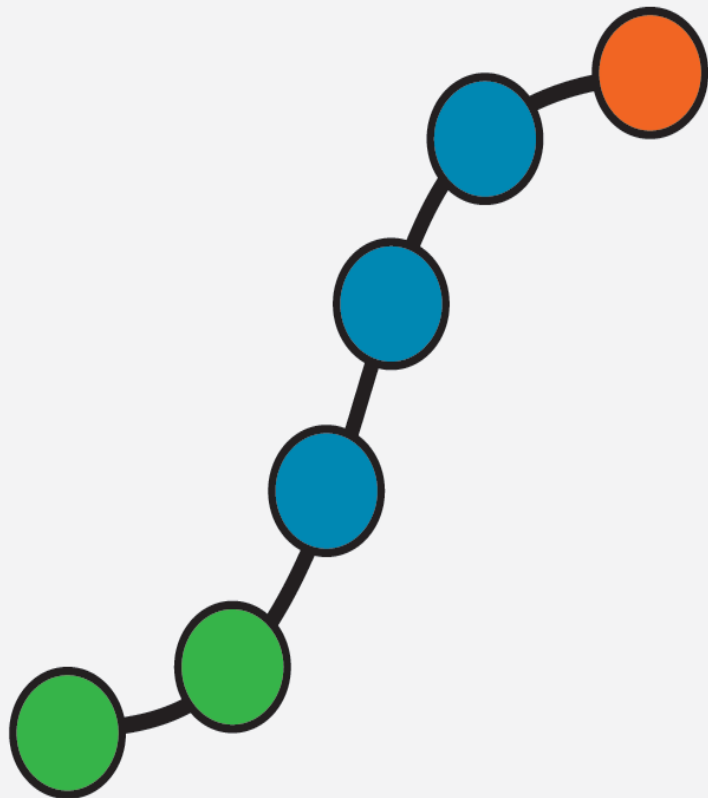


Two common methods have evolved over last 10 years

1. Competencies and Milestones = **ITERs**
(in-training evaluation reports)
2. Entrustable Professional Activities = **EPAs**
(using an entrustment scale)



Competency-Based Veterinary Education:
Milestones



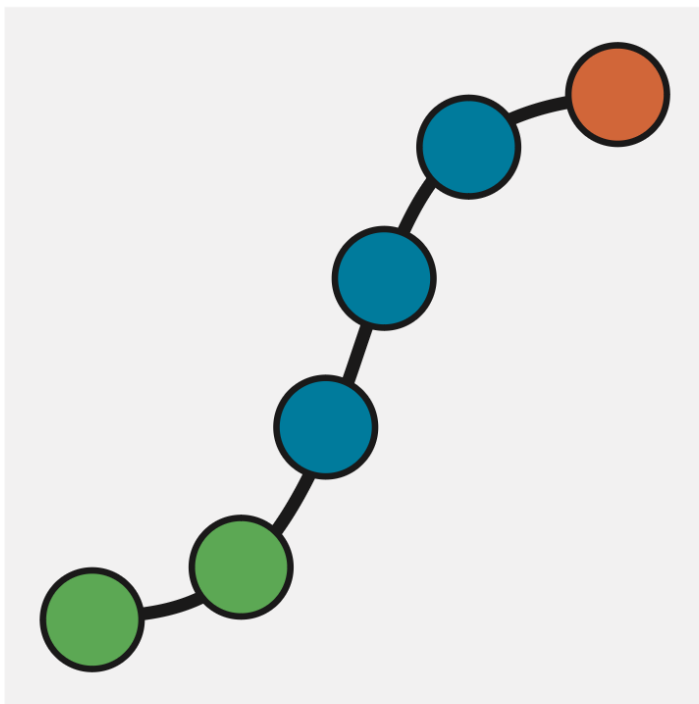
Milestones

Observable markers of an individual's ability along the developmental pathway for each competency.

Six milestones are described for each competency in the DVM program - from preclinical to clinical.



Competency-Based Veterinary Education: Milestones



CBVE: Milestones

Narrative descriptions of expected learning progression for each CBVE Competency.

MILESTONES



PRE-NOVICE 1:

Learner development expected from entry into the veterinary program and across the early phases of the training program



PRE-NOVICE 2:

Learner development expected from Pre-Novice 1 leading up to entry into the workplace environment



NOVICE:

The minimum expectation for entry to the authentic workplace



ADVANCED BEGINNER:

Developing competence



COMPETENT:

Expectation for entry into the professional career



PROFICIENT:

Aspirational expectation after some time in the workplace

Entry into clinics

Graduation

DVM Student ITER (in-training evaluation report)



THE OHIO STATE UNIVERSITY

COLLEGE OF VETERINARY MEDICINE

The College of Veterinary Medicine

at The Ohio State University

Yr4 Vets

Evaluated By:evaluator's name

Evaluating :person (role) or moment's name (if applicable)

Dates :start date to end date

* indicates a mandatory response

	Pre-Novice							Novice							Advanced Beginner							Competent							Proficient
*Competency 1.1: Gathers and assimilates relevant information about animals (i.e. Collects history; Performs physical examination; Interprets diagnostic test results; Performs necropsy examination).	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	☐	

PRE-NOVICE:

Does not yet meet the Novice level.

NOVICE:

Exercises safe animal handling. Poses historic questions from a template. Gathers insufficient, exhaustive, or irrelevant information. Performs disorganized or incomplete physical exam and may overlook key findings. Interpretation of results rarely advances the plan.

ADVANCED BEGINNER:

Gathers some pertinent information. May omit details that support/ refute common differential diagnoses. Physical exam follows a pattern and major abnormalities are identified, described and documented. Interprets laboratory tests correctly most of the time; struggles to interpret conflicting results. Interpretation of results partially advances the plan.

COMPETENT:

Obtains pertinent history appropriate for the situation. Identifies and organizes historic elements consistent with common disorders. Performs thorough physical exam in a logical, fluid sequence. Identifies and documents most abnormal physical exam findings including subtle findings. Selects and interprets routine diagnostic tests appropriately. Ambiguous results are interpreted in the context of history and physical exam. Interpretation of results adequately supports the plan.

PROFICIENT:

Recognizes variability in disease presentation. Identifies historic information pertinent to unusual disease conditions. Efficiently reviews results and recognizes unexpected findings. The magnitude of abnormal findings contributes to interpretation. Summarizes findings using semantic qualifiers (e.g., acute, subacute and chronic). Accurate interpretation of results directs confirmatory or sequential testing and fully supports the plan.

Read et al. 2022. Longitudinal assessment of competency development at The Ohio State University using the competency-based veterinary education (CBVE) model.
Front Vet Sci 24 (9): 1019305. doi: 10.3389/fvets.2022.1019305.

DVM Student ITER (in-training evaluation report)

The College of Veterinary Medicine at The Ohio State University
Yr4 Vets

Evaluated By: evaluator's name

Evaluating Dates

: person (role) or moment's name (if applicable)
: start date to end date

* indicates a mandatory response

	Pre-Novice					Novice						Advanced Beginner				Competent					Proficient
*Competency 1J: Gathers and assimilates relevant information about animals (i.e., Collects history; Performs physical examination; Interprets diagnostic test results; Performs necropsy examination).	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C

PRE-NOVICE:

Does not yet meet the Novice level.

NOVICE:

Exercises safe animal handling, Poses historic questions from a template, Gathers insufficient, exhaustive, or irrelevant information, Performs disorganized or incomplete physical exam and may overlook key findings, Interpretation of results rarely advances the plan.

ADVANCED BEGINNER:

Gathers some pertinent information, May omit details that support/refute common differential diagnoses, Physical exam follows a pattern and major abnormalities are identified, described and documented, Interprets laboratory tests correctly most of the time; struggles to interpret conflicting results, Interpretation of results partially advances the plan.

COMPETENT:

Obtains pertinent history appropriate for the situation, Identifies and organizes historic elements consistent with common disorders, Performs thorough physical exam in a logical, fluid sequence, Identifies and documents most abnormal physical exam findings including subtle findings, Selects and interprets routine diagnostic tests appropriately, Ambiguous results are interpreted in the context of history and physical exam, Interpretation of results adequately supports the plan.

PROFICIENT:

Recognizes variability in disease presentation, Identifies historic information pertinent to unusual disease conditions, Efficiently reviews results and recognizes unexpected findings, The magnitude of abnormal findings contributes to interpretation, Summarizes findings using semantic qualifiers (e.g., acute, subacute and chronic), Accurate interpretation of results directs confirmatory or sequential testing and fully supports the plan.

	Pre-Novice					Novice						Advanced Beginner				Competent					Proficient
*Competency 12: Synthesizes and prioritizes problems to arrive at differential diagnoses (i.e., Identifies problems; Creates refined problem list; Prioritizes differential diagnoses).	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C

PRE-NOVICE:

Does not yet meet the Novice level.

NOVICE:

Focuses on the client complaint, Does not recognize additional problems or generate a problem list, List of differential diagnoses is not prioritized and includes irrelevant conditions.

ADVANCED BEGINNER:

Develops a problem list that is predominantly accurate with occasional omissions, Differential list may be excessive but demonstrates some prioritization.

COMPETENT:

Develops an accurate, prioritized problem list and differential list for common problems consistently.

PROFICIENT:

Follows systematic procedure for synthesis, comparison, and evaluation of information, Quickly filters irrelevant information and identifies unknowns.

	Pre-Novice					Novice						Advanced Beginner				Competent					Proficient
*Competency 13: Creates and adjusts a diagnostic and/or treatment plan based on available evidence (i.e., Appraises available clinical information and acts accordingly despite uncertainty; Explains justification for plan; Re-evaluates animal or population in a timely manner to adjust plan; Uses critical thinking to determine appropriate action when unexpected outcomes occur, e.g., complications, changed diagnosis)	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C	C

PRE-NOVICE:

Does not yet meet the Novice level.

NOVICE:

Page 1

Milestone rating for each competency – each rotation picks those competencies they can evaluate in all students (n=5-15)

Global rating score

Please rate this student's overall performance on this rotation block, according to your own observation and professional opinion:

☐ Unsatisfactory

☐ Borderline

☐ Satisfactory

ITER flag to Academic Dean

Did you encounter any issues that should be flagged to the attention of the Associate Dean for Professional Programs and/or the Assistant Dean for Student Success?

☐ Yes (Please specify below)

☐ No

If you answered "Yes" that there are issues with this student, please indicate which area(s) should be addressed:

☐ Clinical Skills

☐ Communication

☐ Test taking issues/test taking anxiety/learnin gissues

☐ Mental well-being

☐ Medical Knowledge/Clinical reasoning/Problem solving

☐ Interprofessional skills, Professionalism, Time Management, Practice-based learning

☐ Honor code violation

If you answered "Yes" that there are issues with this student, please explain the specific issues you encountered:

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Competency Selection



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All Rotations Must Evaluate the Following Core Competencies:

1.1: Gathers and assimilates relevant information about animals

1.2: Synthesizes and prioritizes problems to arrive at differential diagnoses

1.3: Creates and adjusts a diagnostic and/or treatment plan based on available evidence

5.1: Listens attentively and communicates professionally

7.2: Practices time management

Rotations Can Choose to Evaluate from the Following:

1.4: Rates animal welfare, client expectations, and economic considerations into the diagnostic or treatment plan

1.5: Prioritizes situational urgency and allocates resources

1.6: Adapts knowledge to varied scenarios and contexts

1.7: Recognizes limitations of knowledge, skills and resources and consults as needed

2.1: Performs veterinary procedures and post-procedural care

2.2: Promotes comprehensive wellness and preventive care

3.1: Applies population management principles in compliance with legal regulations and economic realities

3.2: Recommends and evaluates protocols for biosecurity

3.3: Advises stakeholders on practices that promote animal welfare

4.1: Recognizes zoonotic, transboundary, and emerging diseases and responds accordingly

4.2: Promotes the health and safety of people and the environment

5.2: Adapts communication style to diverse audiences

5.3: Prepares documentation/forms appropriate for the intended audience

6.2: Functions as leader or team member based on experience, skills and context

6.3: Maintains ongoing relationships to provide continuity of collaborative effort

6.4: Demonstrates inclusivity and cultural competence

7.1: Adopts an ethical approach to meeting professional obligations

7.3: Reflects on personal actions and uses feedback to plan improvement

7.4: Engages in self-directed learning

7.5: Attends to wellbeing of self and others

8.2: Delivers veterinary services compliant with legal and regulatory requirements

8.3: Advocates for the health and safety of patients, clients, and members of the team within the workplace

9.1: Practices evidence-based veterinary medicine (EBVM)

9.2: Disseminates knowledge and practices to stakeholders

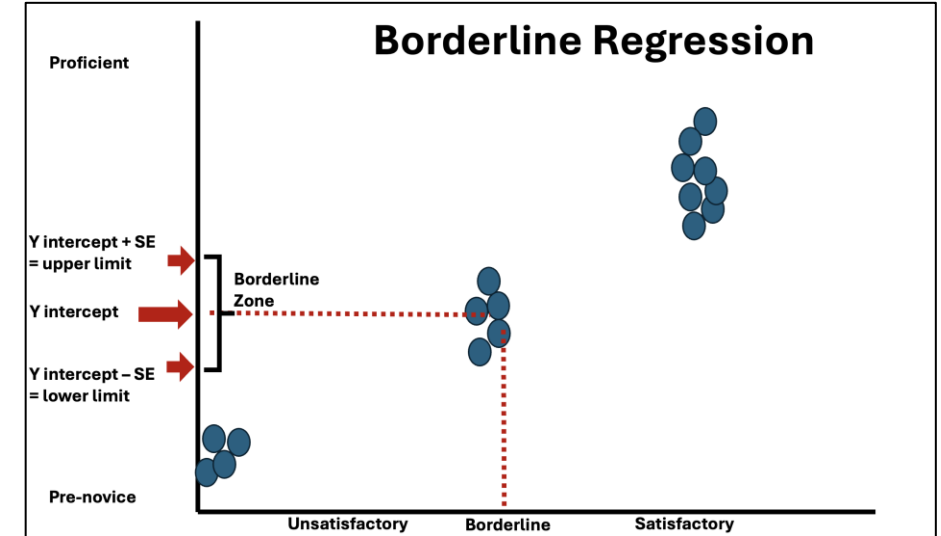
After Each Block - ITER Analysis

1. Calculate the following for each student:

- Mean overall milestone rating
- Mean global rating score (S=2,B=1,U=0)

2. Plot for entire class:

- Mean overall milestone rating on y axis
- Mean global rating score (S,B,U) on x axis



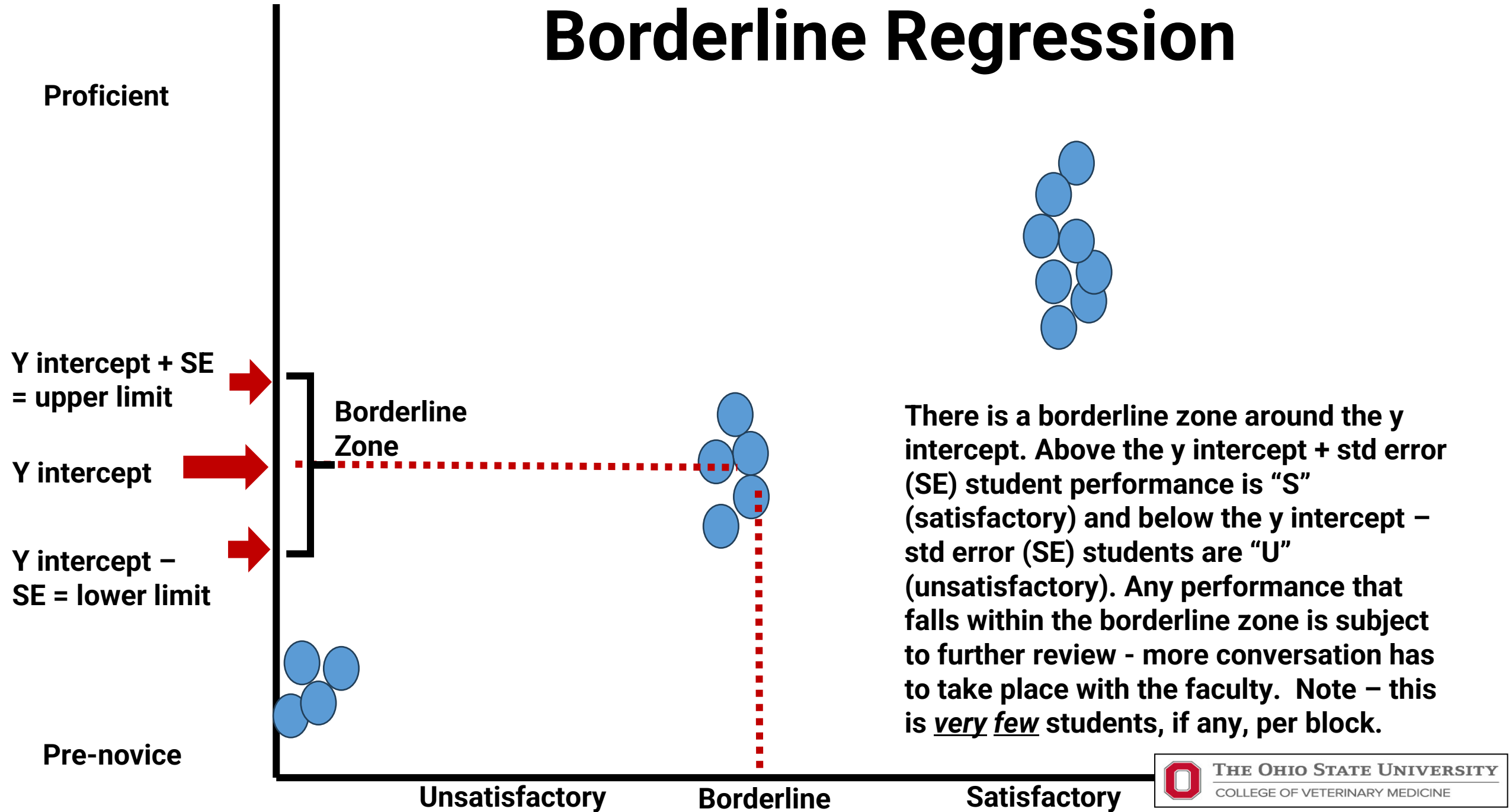
3. Determine MPL (minimum performance level) range using borderline regression with identification of the y-intercept

- Y intercept + SE – upper limit of borderline zone
- Y intercept – SE – lower limit of the borderline zone

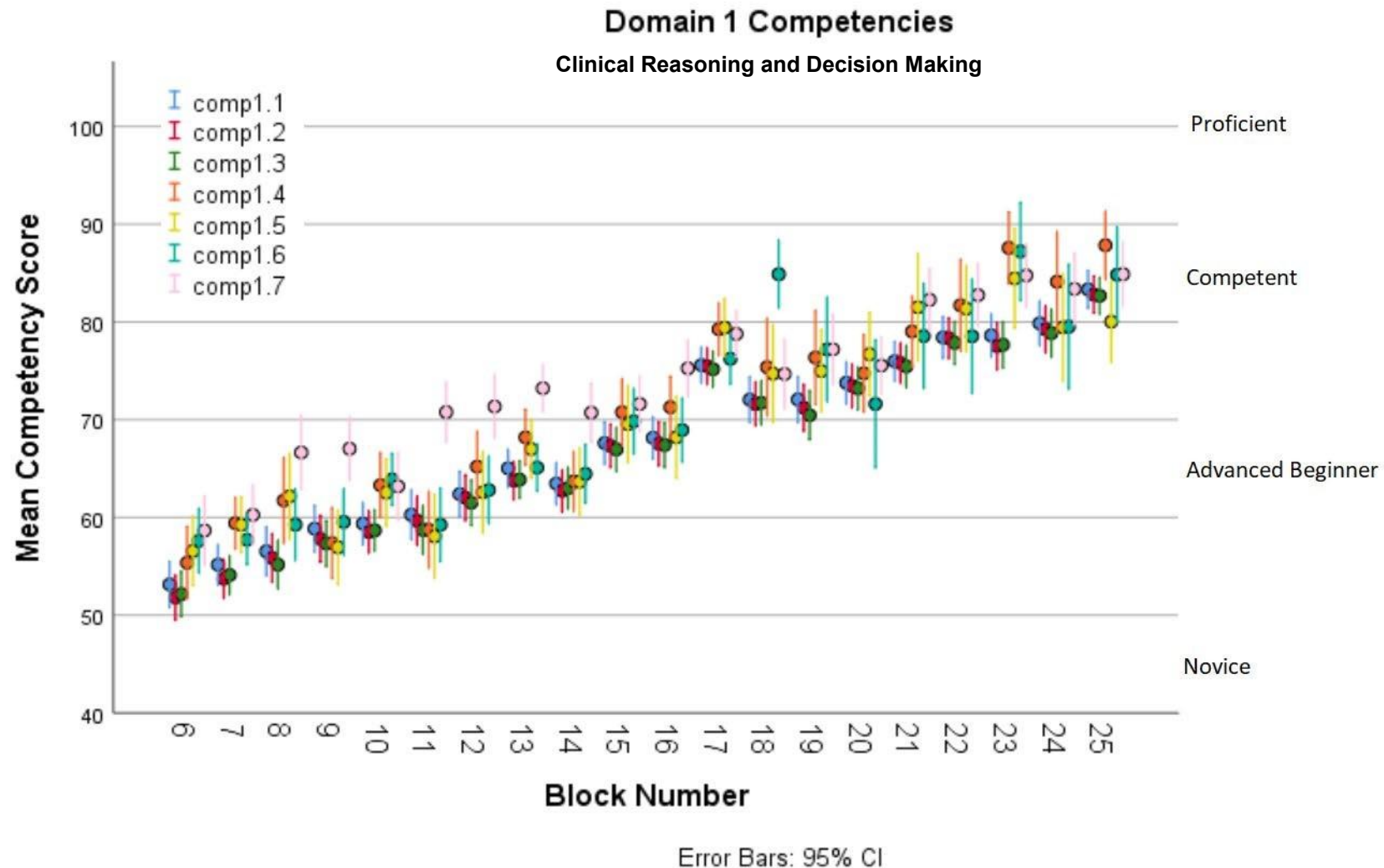
4. Determine 'pass'

- Above borderline zone – upper limit = S,
- Below borderline zone – lower limit = U,
- Within borderline zone (MPL + SE to MPL – SE) is a conversation with faculty and a closer look at details

Borderline Regression

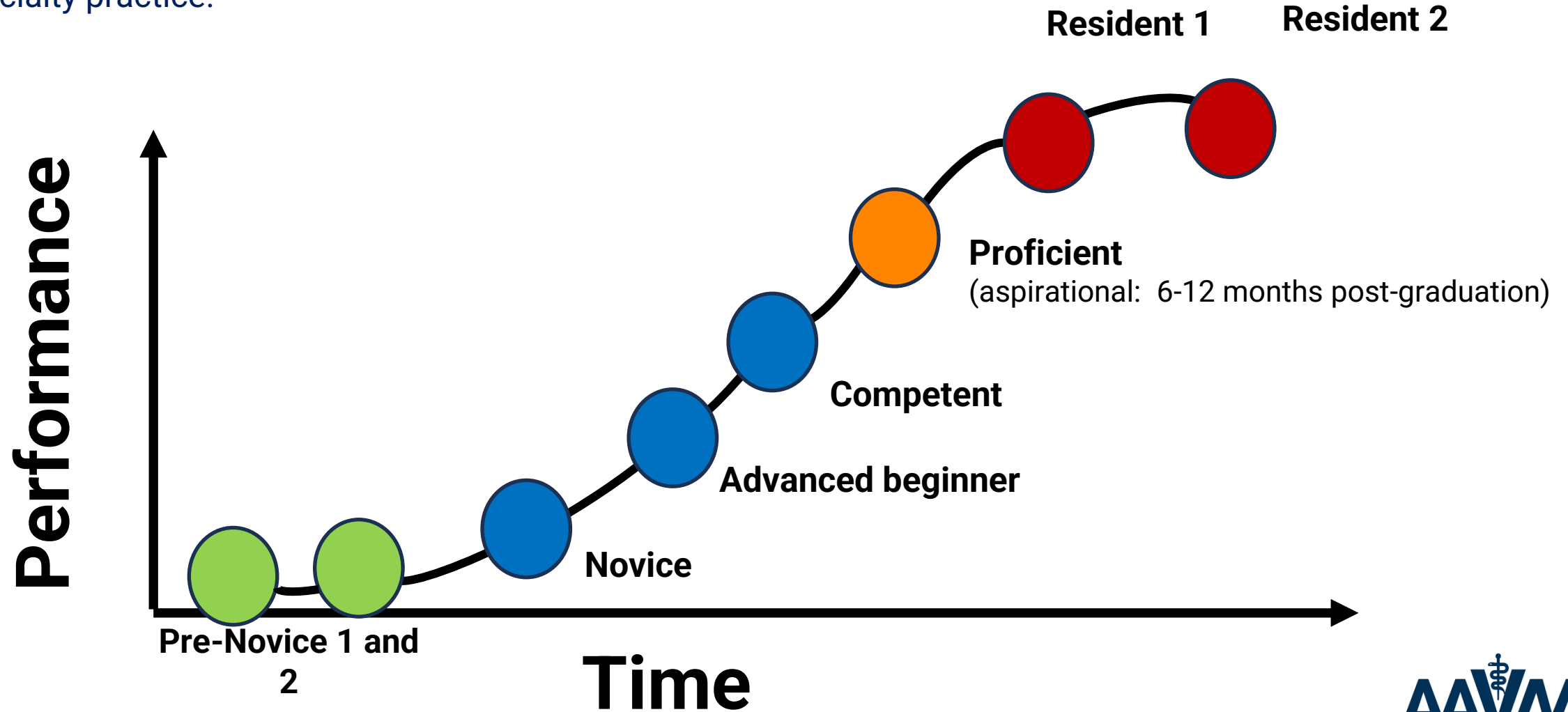


Summary of ITER Analysis – Domain 1



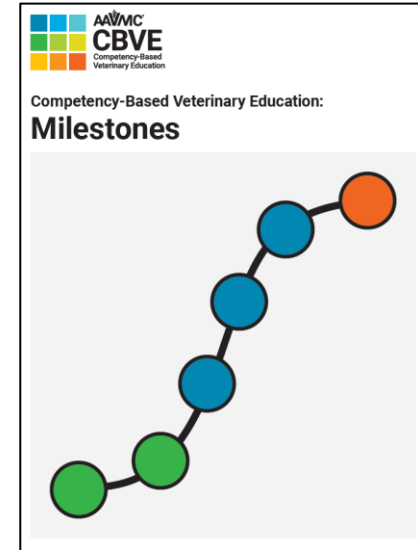
Specialty Milestones

COVE has added 2 more milestone descriptors to those for the DVM program training. Taken altogether, these 8 milestones provide a complete set that describe a veterinary professional from early pre-clinical training into specialty practice.



The Entire Milestone Progression

Pre-clinical to Post-Graduate



Pre-
novice 1

Pre-
novice 2

Novice

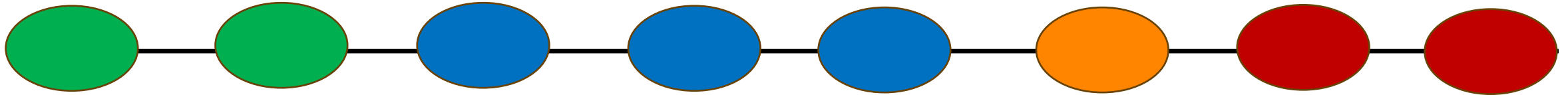
Advanced
beginner

Competent

Proficient

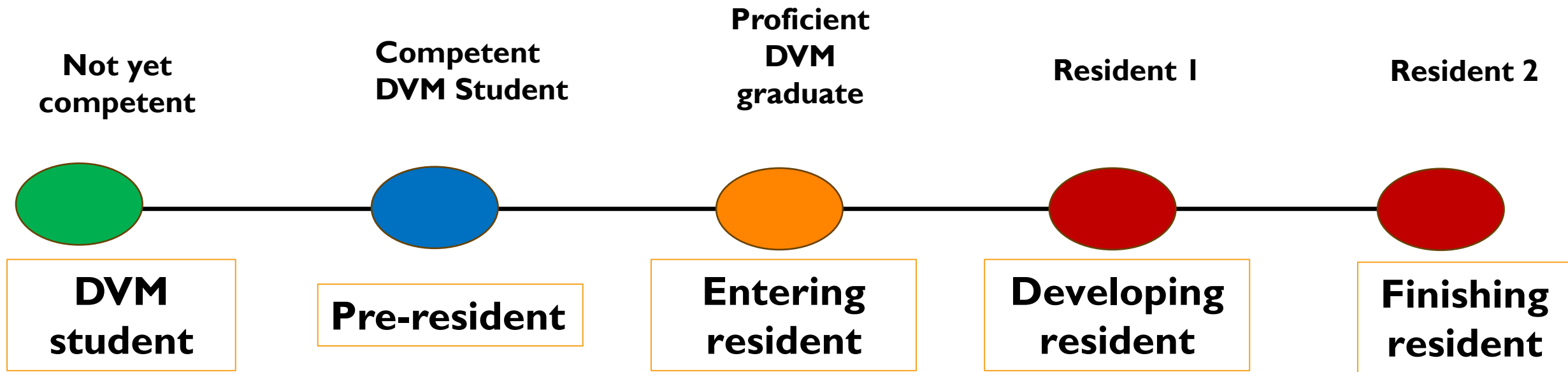
Resident 1

Resident 2

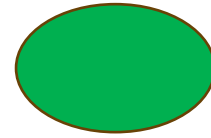


New milestone labels for Post-Graduate training

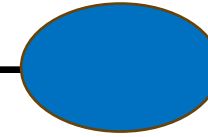
This avoids the confusion around competent and proficient milestone labels being used for residents in training



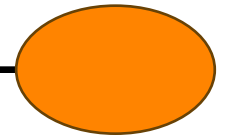
INTERN



**DVM
student**



Intern



**Entering
resident**

RESIDENT

**Not yet
competent**



**DVM
student**

**Competent
DVM
Student**



Pre-resident

**Proficient
DVM
graduate**



**Entering
resident**



**Developing
resident**



**Finishing
resident**

The full pathway of learning



9 domains of competence

Milestones are **written at a high level** to encompass **all specialties**

Domains 1-4 are often unique in each specialty

Domains 5-9 are often more common across specialties

Each specialty college can customize the subcompetencies



1		Clinical Reasoning and Decision-making
2		Individual Animal Care and Management
3		Animal Population Care and Management
4		Public Health
5		Communication
6		Collaboration
7		Professionalism and Professional Identity
8		Financial and Practice Management
9		Scholarship

Resident ITER (in-training evaluation report) Example Implemented 2025

2. Individual Animal Care and Management

	Resident Below Expectations		Early/Developing Resident		Accomplished Resident		Proficient Resident
*2.1 Performs veterinary procedures and post-procedural care.	☐	☐	☐	☐	☐	☐	☐

RESIDENT BELOW EXPECTATIONS: Performs common procedures, including pre- and post-procedural management, without direct supervision but with support available if needed. Takes corrective action as warranted.

EARLY/DEVELOPING RESIDENT: Performs procedures independently. Demonstrates fluidity and efficiency in procedural performance. Supervises others in performing procedures.

ACCOMPLISHED RESIDENT: Performs all medical, diagnostic, and surgical procedures essential for their focused area of practice.

PROFICIENT/ADVANCED RESIDENT: Performs procedures in skillful safe manner adapting to unanticipated findings or changing clinical circumstances. Has animal handling excellence (appropriate for species).

Milestone rating for each competency



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Resident ITER (in-training evaluation report) example Implemented 2025

2. Individual Animal Care and Management

	Resident Below Expectations		Early/Developing Resident		Accomplished Resident		Proficient Resident
*2.1 Performs veterinary procedures and post-procedural care.	☐	☐	☐	☐	☐	☐	☐

RESIDENT BELOW EXPECTATIONS: Performs common procedures, including pre- and post-procedural management, without direct supervision but with support available if needed. Takes corrective action as warranted.

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PROFICIENT/ADVANCED RESIDENT: Performs procedures in skillful safe manner adapting to unanticipated findings or changing clinical circumstances. Has animal handling excellence (appropriate for species).

Milestone rating for each competency



**Global rating
score**



Please rate this resident's overall performance during this evaluation period, according to your own observation and professional opinion:

- ☐ Unsatisfactory
- ☐ Borderline
- ☐ Satisfactory



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Resident ITER (in-training evaluation report) example Implemented 2025

2. Individual Animal Care and Management

	Resident Below Expectations	Early/Developing Resident	Accomplished Resident	Proficient Resident
*2.1 Performs veterinary procedures and post-procedural care.	☐	☐	☐	☐

RESIDENT BELOW EXPECTATIONS: Performs common procedures, including pre- and post-procedural management, without direct supervision but with support available if needed. Takes corrective action as warranted.

EARLY/DEVELOPING RESIDENT: Performs procedures independently. Demonstrates fluidity and efficiency in procedural performance. Supervises others in performing procedures.

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PROFICIENT/ADVANCED RESIDENT: Performs procedures in skillful safe manner adapting to unanticipated findings or changing clinical circumstances. Has animal handling excellence (appropriate for species).

Milestone rating for each competency



Global rating score



Please rate this resident's overall performance during this evaluation period, according to your own observation and professional opinion:

- ☐ Unsatisfactory
- ☐ Borderline
- ☐ Satisfactory

Please rate this resident's overall performance during this evaluation period, according to your own observation and professional opinion:

- ☐ Unsatisfactory
- ☐ Borderline
- ☐ Satisfactory

***Did you encounter any issues that should be flagged to the attention of the Vice Chair, House Officer Success?**

- ☐ Yes
- ☐ No

If you answered "yes" that there are issues with the resident, please indicate which areas should be addressed:

- ☐ Clinical Skills
- ☐ Communication
- ☐ Executive Functioning (organization, time management)
- ☐ Mental well being
- ☐ Medical knowledge, clinical reasoning or problem solving
- ☐ Professionalism

ITER flag to Vice Chair for House Officers



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EPAs – Another way to assess competencies



Competency-Based Veterinary Education: Entrustable Professional Activities (EPAs)



CBVE: Entrustable Professional Activities (EPAs)

1	Gathers a history, performs an examination, and creates a prioritized differential diagnosis list
2	Develops a diagnostic plan and interprets results
3	Develops and implements a management/treatment plan
4	Recognizes a patient requiring urgent or emergent care and initiates evaluation and management
5	Formulates relevant questions and retrieves evidence to advance care
6	Performs a common surgical procedure on a stable patient, including pre-operative and post-operative management
7	Performs general anesthesia and recovery of a stable patient including monitoring and support
8	Formulates recommendations for preventive healthcare

Entrustable Professional Activities (EPAs)

- Routine activities that veterinarians perform in their daily practice
- Integrate **multiple** competencies from **multiple** domains at same time



Can assess EPA's using entrustment-supervision scales - examples:



Supervisor's trust	What learner was able to do	Supervisor's participation
1. Not ready to trust	Learner could not perform and observed only	I did it
2. Trust with constant guidance	Learner required step-by-step guidance	I talked them through
3. Trust with intermittent guidance	Learner required direct supervision with intermittent guidance	I directed them from time to time
4. Trust with on-demand guidance	Learner required on demand supervision	I was available just in case
5. Trust with no guidance	Learner required minimal supervision; could trust to do on own if already graduated	I did not need to be there

Entrustable Professional Activity #6



Performs a common surgical procedure on a stable patient

Domains



Competencies



1.3, 1.5, 1.7

6.2

Milestones (ex. for 2.1)

Novice



Describes procedure. Requires step-by-step coaching.

Advanced Beginner



Performs procedure with intermittent assistance & direct supervision.

Competent



Performs procedure, including pre- and post-procedural management.

Proficient



Performs procedure independently and supervises others.

EPA (entrustable professional activity)

1. Don't
trust to
perform
any aspect
of the task

2. Trust but
needs lots
of help

3. Trust but
needs
some help

4. Trust but
needs on-
demand
guidance

5. Trust to
perform on
own

Student comments for selected EPA: 1a. Gather a history

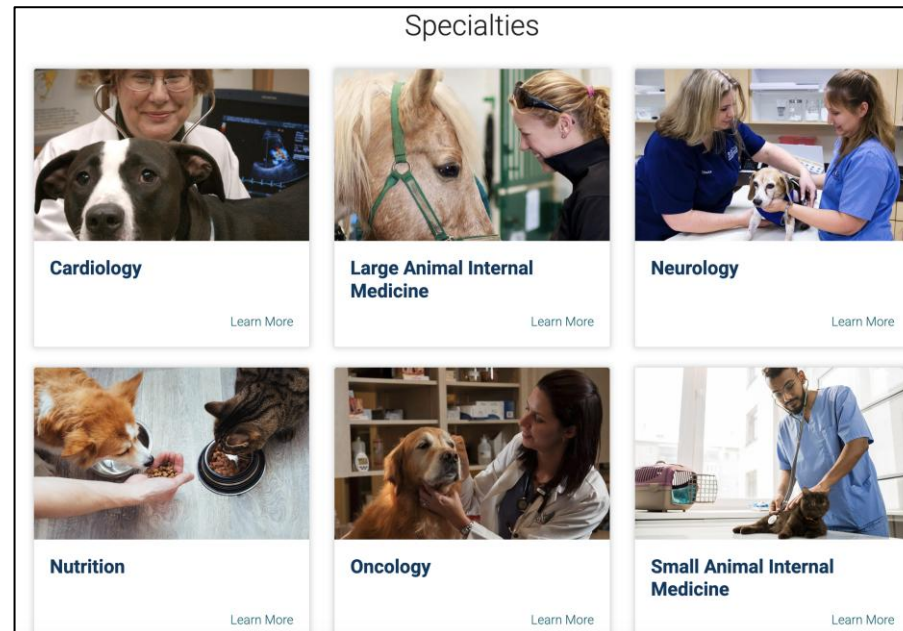
What went well:

Next time try:



Specialty EPA's

Each specialty college could create their own EPAs using their "job task analysis" to guide what the every-day activities for their specialty are



Remediation - Unsatisfactory performance



1. Repeat: If there are >1-2 deficiencies or if there were a number of absences that made it challenging to observe improvement, then student may need to repeat the rotation

2. Remediate (targeted instruction): If there is a very specific issue that can be targeted or if the same issue arises repeatedly then may require additional targeted work before student repeats or may occur instead of repeating the rotation block.

Examples:

Physical exam deficiencies – extra practice in skills center,

Knowledge – enroll in repeat of pre-clinical course,

Communications – practice with simulated clients and coaches



Program Level Remediation

When a student earns 2 “U” grades in the same rotation or 3 “U” grades across different rotations, then the student moves to program level remediation.

The plan is determined by the Academic Standards Council and is individualized to the circumstances/needs.

Failure to satisfactorily complete program level remediation results in dismissal from the program.



THE OHIO STATE UNIVERSITY
COLLEGE OF VETERINARY MEDICINE



**Remediation may mean a learner takes longer to
achieve the standard: *safe for independent
practice***

What questions do you have?

